Multiple Agency Fiscal Note Summary

Bill Number: 6066 SB	Title: Training of care providers
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Estimated Cash Receipts

Agency Name	2007-09		2009-11		2011-13	
	GF- State	Total	GF- State	Total	GF- State	Total
Department of Social and Health Services	0	16,972,000	0	70,028,000	0	75,226,000
Total \$	0	16,972,000	0	70,028,000	n	75,226,000
Τοιιι ψ		10,572,000		70,020,000	<u> </u>	73,220,000
		_				
Local Gov. Courts *						

Estimated Expenditures

Local Gov. Other **
Local Gov. Total

Agency Name	2007-09		2009-11			2011-13			
	FTEs	GF-State	Total	FTEs	GF-State	Total	FTEs	GF-State	Total
Office of Financial Management	.0	0	0	.0	0	0	.0	0	0
Department of Social and Health Services	2.5	27,509,952	44,481,952	4.0	113,439,392	183,467,392	4.0	122,070,392	197,296,392
Home Care Quality Authority	.0	0	0	.0	0	0	.0	0	0
Total	2.5	\$27,509,952	\$44,481,952	4.0	\$113,439,392	\$183,467,392	4.0	\$122,070,392	\$197,296,392

Local Gov. Other ** Local Gov. Total Local Gov. Total	Local Gov. Courts *					
Local Gov. Total	Local Gov. Other **					
	Local Gov. Total					

Prepared by: Eric Mandt, OFM	Phone:	Date Published:
	360-902-0543	Final 3/19/2007

^{*} See Office of the Administrator for the Courts judicial fiscal note

FNPID: 17430

^{**} See local government fiscal note

Individual State Agency Fiscal Note

Bill Number: 6066 SB	Title: Training of care pro	viders Agenc	2: 105-Office of Financial Management
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١	Χ	No Fiscal Impact
ı		No riscai impact

Form FN (Rev 1/00)

The cash receipts and expenditure estimates on this page represent the most likely fiscal impact. Factors impacting the precision of these estimates, and alternate ranges (if appropriate), are explained in Part II.

and anemale ranges (y appropriate), are explained in 1 art 11.

Check applicable boxes and follow corresponding instructions:
If fiscal impact is greater than \$50,000 per fiscal year in the current biennium or in subsequent biennia, complete entire fiscal note form Parts I-V.
If fiscal impact is less than \$50,000 per fiscal year in the current biennium or in subsequent biennia, complete this page only (Part I).
Capital budget impact, complete Part IV.
Requires new rule making, complete Part V.

Legislative Contact:		Phone:	Date: 02/18/2007
Agency Preparation:	Brad Killman	Phone: 360-902-0617	Date: 02/22/2007
Agency Approval:	Aaron Butcher	Phone: 360-902-0406	Date: 02/22/2007
OFM Review:	Mike Woods	Phone: 360-902-9819	Date: 02/22/2007

Request # 076-1 Bill # <u>6066 SB</u>

Part II: Narrative Explanation

II. A - Brief Description Of What The Measure Does That Has Fiscal Impact

Briefly describe, by section number, the significant provisions of the bill, and any related workload or policy assumptions, that have revenue or expenditure impact on the responding agency.

Section 3(7) At the request of the exclusive bargaining representative, the governor or the governor's designee appointed under chapter 41.80 RCW shall engage in collective bargaining, as defined in RCW 41.56.030(4), with the exclusive bargaining representative over employer contributions for the cost of meeting the training requirements in section 1 of this act and providing other such programs and services necessary to establish and promote the education, training, career development, career ladders, certification, and licensing of a stable, professionally trained long-term care workforce.

Section 4(3) Notwithstanding subsection (2) of this section, the governor must submit to the first available legislative session a request for funds necessary to implement the training contributions provisions of a collective bargaining agreement entered into under RCW 74.39A.270 as a part of the proposed biennial or supplemental operating budget submitted to the legislature under RCW 43.88.030.

This is expected to have minimal impact and could be absorbed with current resources.

II. B - Cash receipts Impact

Briefly describe and quantify the cash receipts impact of the legislation on the responding agency, identifying the cash receipts provisions by section number and when appropriate the detail of the revenue sources. Briefly describe the factual basis of the assumptions and the method by which the cash receipts impact is derived. Explain how workload assumptions translate into estimates. Distinguish between one time and ongoing functions.

II. C - Expenditures

Briefly describe the agency expenditures necessary to implement this legislation (or savings resulting from this legislation), identifying by section number the provisions of the legislation that result in the expenditures (or savings). Briefly describe the factual basis of the assumptions and the method by which the expenditure impact is derived. Explain how workload assumptions translate into cost estimates. Distinguish between one time and ongoing functions.

Part III: Expenditure Detail

Part IV: Capital Budget Impact

Part V: New Rule Making Required

Identify provisions of the measure that require the agency to adopt new administrative rules or repeal/revise existing rules.

Form FN (Rev 1/00) 2 Bill # 6066 SB

Individual State Agency Fiscal Note

ill Number: 6066 SB Title:	Training of care p	roviders	Age	ncy: 300-Dept of Health Serv	
art I: Estimates					
No Fiscal Impact					
stimated Cash Receipts to:					
FUND	FY 2008	FY 2009	2007-09	2009-11	2011-13
General Fund-Federal 001-2	33,0	_	+	 	75,226,00
Total					75,226,00
stimated Expenditures from:		•	•		
	FY 2008	FY 2009	2007-09	2009-11	2011-13
FTE Staff Years	1.0	4.0	2.5	4.0	4
Fund					
General Fund-State 001-1	60,256	27,449,696	27,509,952	113,439,392	122,070,39
General Fund-Federal 001-2 Total \$	33,000 93,256	16,939,000 44,388,696	16,972,000 44,481,952	70,028,000 183,467,392	
Total \$	93,256	44,388,696	44,481,952	183,467,392	75,226,00 197,296,39
The cash receipts and expenditure estimates of and alternate ranges (if appropriate), are exp	93,256 on this page represent the lained in Part II.	44,388,696	44,481,952	183,467,392	197,296,39
The cash receipts and expenditure estimates of and alternate ranges (if appropriate), are expected to the control of the cash receipts and expenditure estimates of and alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of and alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of an alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of an alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of an alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of an alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of an alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of an alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of an alternate ranges (if appropriate), are expected to the cash receipts and expenditure estimates of the cash receipts and expenditure estimates of the cash receipts are expended to the cash receipts and expenditure estimates of the cash receipts and expenditure estimates of the cash receipts are expended to the cash receipts and expenditure estimates are expended to the cash receipts and expended to the cash receipts are expended to the cash receipts and expended to the cash receipts are expended to the cash receipts and expended to the cash receipts are expended to the cash receipts and expended to the cash receipts are expended to the cash receipts are expended to the cash receipts and expended to the cash receipts are	93,256 on this page represent the lained in Part II. ponding instructions:	44,388,696	44,481,952	183,467,392	197,296,38
The cash receipts and expenditure estimates of and alternate ranges (if appropriate), are exp	on this page represent the claimed in Part II. ponding instructions: per fiscal year in the	44,388,696 ne most likely fiscal in	44,481,952 npact. Factors impactor in subsequent bi	183,467,392	197,296,30 these estimates, tre fiscal note

Legislative Contact:		Phone:	Date: 02/18/2007
Agency Preparation:	Melissa Clarey	Phone: 360-902-7831	Date: 03/19/2007
Agency Approval:	Roger Wilson	Phone: (360) 902-8196	Date: 03/19/2007
OFM Review:	Eric Mandt	Phone: 360-902-0543	Date: 03/19/2007

Requires new rule making, complete Part V.

Part II: Narrative Explanation

II. A - Brief Description Of What The Measure Does That Has Fiscal Impact

Briefly describe, by section number, the significant provisions of the bill, and any related workload or policy assumptions, that have revenue or expenditure impact on the responding agency.

Effective January 1, 2009, the bill increases the training requirements for entry level long-term care providers to 85 hours in the first six months or 600 hours of employment and to twelve hours each year thereafter. In addition, the bill requires that the department offer an additional 65 hours of advanced and specialty training and repeals the training exemption for parent providers.

This bill creates a system that requires training for represented providers be completed by or through a newly created labor-management trust, while non-represented providers continue to be trained through a state managed system.

This bill ensures that training is a mandatory subject of collective bargaining and costs related to training and career development be bargained as well. This also establishes a new testing certification process for certified home care aides.

The bill also requires that all direct care providers and administrators/owners of boarding homes and adult family homes must complete 85 hours of training and obtain certification.

Failure to achieve certification will result in denial of payment.

Effective January 1, 2010 the bill requires the department to offer a minimum of 1 hour of on-the-job training or peer mentorship for the first 120 days of work.

II. B - Cash receipts Impact

Briefly describe and quantify the cash receipts impact of the legislation on the responding agency, identifying the cash receipts provisions by section number and when appropriate the detail of the revenue sources. Briefly describe the factual basis of the assumptions and the method by which the cash receipts impact is derived. Explain how workload assumptions translate into estimates. Distinguish between one time and ongoing functions.

Title XIX SSDI Food stamp Title 4D

II. C - Expenditures

Briefly describe the agency expenditures necessary to implement this legislation (or savings resulting from this legislation), identifying by section number the provisions of the legislation that result in the expenditures (or savings). Briefly describe the factual basis of the assumptions and the method by which the expenditure impact is derived. Explain how workload assumptions translate into cost estimates. Distinguish between one time and ongoing functions.

ADSA impact:

The bill requires a two part training system, one for union represented workers and another for non-union represented workers. The two part system created (union and non-union) will drive up costs on the non-union segment of the provider population that will ultimately cause rate pressure for the state.

This fiscal impact assumes a 60/40 split between union represented and non-union represented agency workers. This information is based on the most recent data collected on workers.

Effective January 1, 2009, the bill requires Long Term Care (LTC) and Developmental Disabilities (DD) providers increase their training hours to 85 hours in the first six months or 600 hours of employment. It is estimated that 37 percent of workers will be new for both LTC and DD. This equates to the following:

Entry level providers effective January 1, 2009:

Individual Providers (IP, 100 percent of workers are union represented)

Number of new workers * total training hours * estimated wage = Total wage cost

Request # SB-6066-2 Form FN (Rev 1/00) 2 Bill # 6066 SB Estimated number hours provided * Trust cost at \$.33 per hour = Training cost Total wage cost + training cost = FY total cost

The assumptions for Agency Providers (AP) are the same except that only 60 percent of AP are union represented.

Increased working hours for non-union represented providers are calculated the same as union represented providers with the following exceptions:

- The state is required to give the training which will cost \$5.00 * total training hours = tuition and administrative cost.
- Residential providers will all require replacement workers, who are reimbursed at the same rate as the worker being trained. Replacement workers are also required for a percent of clients served by IP and AP, but additional hours are not authorized, so there is no additional wage cost. This percent will increase with the new training requirement as the existing worker becomes unable to work the additional hours necessary to comply with the new requirement.

Effective January 1, 2009, the bill increases continuing education requirements for all providers from 10 hours a year to 12 hours:

Union represented:

Number of workers * total training hours * estimated wage = Total wage cost Estimated number hours provided * the Trust cost at \$.33 per hour = Training cost Total wage cost + training cost = FY total cost

Non-union represented:

Increased working hours for non-union represented providers are calculated the same as union represented providers with the following exceptions:

- The state is required to give the training which will cost \$5.00 * total training hours = tuition and administrative cost.
- Residential providers will all require replacement workers, who are reimbursed at the same rate as the worker being trained. Replacement workers are also required for a percent of clients served by IP and AP, but additional hours are not authorized, so there is no additional wage cost. This percent will increase with the new training requirement as the existing worker becomes unable to work the additional hours necessary to comply with the new requirement.

The bill requires the department to offer 65 hours of advanced and specialty training. It is estimated that 37 percent of workers will be new for both LTC and DD.

Union represented:

Number workers * 37% * total training hours * estimated wage = Total wage cost Estimated number hours provided * the Trust cost at \$.33 per hour = Training cost Total wage cost + training cost = FY total cost

Non-union represented:

Increased working hours for non-union represented providers are calculated the same as union represented providers with the following exceptions:

- The state is required to give the training which will cost \$5.00 * total training hours = tuition & administrative cost.
- Residential providers will all require replacement workers, who are reimbursed at the same rate as the worker being trained. Replacement workers are also required for a percent of clients served by IP and AP, but additional hours are not authorized, so there is no additional wage cost. This percent will increase with the new training requirement as the existing worker becomes unable to work the additional hours necessary to comply with the new requirement.

Effective January 1, 2010, the department shall require that all providers be offered on-the-job training or peer mentorship of at least one hour a week for the first 120 days of work. Mentors will be required to complete 12 hours of mentorship training. It is assumed that 50 percent of new workers will participate in the mentoring program. Mentors will provide mentorship to 10 mentees each for 120 days, mentoring a new group of 10 mentees every 4 months, for a total of 30 mentees per year. It is estimated that the each new provider will receive 1 hour of mentoring per week.

The bill requires new workers receive certification, which requires certification testing estimated at \$98.00 per worker.

Request # SB-6066-2 Form FN (Rev 1/00) 3 Bill # 6066 SB 6066 SB

A percentage of workers participating in entry level training, continuing education, and advanced training will need interpreter services. The cost is estimated to be \$471,000 every year starting in FY09 based on data from prior years.

Translation services will also be needed in FY09; this is one time cost of \$503,000, also based on data from prior years.

Additional social worker FTEs will be required to cover the additional time to close the SSPS authorization for the existing IP as well as find a replacement IP and open a new authorization for them. This will likely have to be done several times while the IP completes the 85 hour training requirement (and the 65 hours of additional training). The new training requirement is also likely to increase the number of providers whose contracts are terminated due to not completing all of the required training. Closing authorizations for these workers as well as finding replacement workers and opening new authorizations for them will increase workload as well. It is difficult to estimate the total number of additional FTEs that would be necessary as a result of these changes, although the additional time to complete these tasks is estimated at 45 minutes per IP, so the impact would be significant.

To implement this bill, ADSA will need 2 WMS Band 2 program managers and one office assistant 3. These costs will on-going at the FY10 level.

Social Service Payment System (SSPS):

Fiscal impact if SSPS changes are generated is to continue funding for the SSPS Project Team (\$1.9M/yr), noting that the team is booked until July 1, 2009 with system changes/maintenance for IP, Child Care, and other tasks. Additional funding may not shorten time lines because of a shortage of UNYSIS COBAL programmers in the marketplace.

SSPS will require one full FTE to cover the requirements of this bill. This FTE is needed to represent SSPS interests in Union negotiations as well as other management and administrative activities requiring SSPS involvement including cost analyses and ongoing policy relating to implementation of Collective Bargaining Agreements.

Part III: Expenditure Detail

III. A - Expenditures by Object Or Purpose

. A - Expenditures by Object Of Furpos		E) / 0000	0007.00	0000.44	0011 10
	FY 2008	FY 2009	2007-09	2009-11	2011-13
FTE Staff Years	1.0	4.0	2.5	4.0	4.0
A-Salaries and Wages	54.996	197,996	252,992	395,992	395,992
B-Employee Benefits	15.564	57,564	73,128	115,128	115,128
C-Personal Service Contracts					
E-Goods and Services	11.748	47,748	59,496	95,496	95,496
G-Travel	1.800	12,800	14,600	25,600	25,600
J-Capital Outlays	8.200	25,640	33,840	15,280	15,280
M-Inter Agency/Fund Transfers					
N-Grants, Benefits & Client Services		44,043,000	44,043,000	182,812,000	196,641,000
P-Debt Service					
S-Interagency Reimbursements					
T-Intra-Agency Reimbursements					
9-TZ	948	3,948	4,896	7,896	7,896
Total:	\$93,256	\$44,388,696	\$44,481,952	\$183,467,392	\$197,296,392

III. B - Detail: List FTEs by classification and corresponding annual compensation. Totals need to agree with total FTEs in Part I and Part IIIA

Job Classification	Salary	FY 2008	FY 2009	2007-09	2009-11	2011-13
Office Assistant 3	28,000		1.0	0.5	1.0	1.0
WMS Band 2 - ADSA	57,500		2.0	1.0	2.0	2.0
WMS Band 2 - SSPS	54,996	1.0	1.0	1.0	1.0	1.0
Total FTE's		1.0	4.0	2.5	4.0	4.0

III. C - Expenditures By Program (optional)

Program	FY 2008	FY 2009	2007-09	2009-11	2011-13
Developmental Disabilities (040)		19,381,000	19,381,000	80,894,000	85,595,000
Long Term Care (050)		24,921,000	24,921,000	102,400,000	111.528.000
Administrative and Support Services (110)	93.256	86.696	179.952	173.392	173.392
Total \$	93,256	44,388,696	44,481,952	183,467,392	197,296,392

Part IV: Capital Budget Impact

Part V: New Rule Making Required

Identify provisions of the measure that require the agency to adopt new administrative rules or repeal/revise existing rules.

Form FN (Rev 1/00) 5 Bill # <u>6066 SB</u>

65

0%

\$0

\$0

65

0%

\$0

\$0

65

0%

\$0

\$0

\$5.00

\$965,250

\$3.831.654

866 404

Total Wane Cost

% of Clients Reg. Replacement Worker

Replacement Workers Needed

Total Replacement Worker Cost

Estimated Total Hours Provided

Trust Cost @ \$0.33/Hr Provided⁶

Total Tuition & Admin Cost

Total Cost

Tuition & Admin Cost/HR Non-Union Prov

Total Replacement Hours

\$0

0%

0

0

\$0

Ω

\$0

\$0

\$0

\$0.00

\$868 820

0%

\$0

2 989 951

\$311.575

\$1.180.395

\$5.00

\$1,888,903

6 368 404

\$0

\$0

\$5.00

\$666,325

\$2.555.228

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6 782 171

\$713,350

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0

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\$2 233 101

7 222 845

0%

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\$0

\$5.00

\$763,125

\$2 425 418

7 692 179

\$816,750

\$3,242,168

\$0

\$0

\$5.00

Replacement Workers Needed

Total Replacement Worker Cost

Estimated Total Hours Provided⁵

Trust Cost @ \$0.33/Hr Provided6

Tuition & Admin Cost/HR Non-Union Prov.

Total Replacement Hours

Total Tuition & Admin Cost

Total Cost

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Ω

\$0

\$0

\$5.00

\$30,620

\$116,003

0

\$0

\$0

\$5.00

\$65,510

\$251,218

\$0

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\$272,027

\$0

\$0

\$5.00

\$75,010

\$294,509

\$0

\$0

\$5.00

\$80,280

\$318,679

\$0

\$0

\$0

\$0

\$0.00

Total Wage Cost

% of Clients Reg. Replacement Worker

Replacement Workers Needed

Total Replacement Worker Cos

Estimated Total Hours Provided5

Trust Cost @ \$0.33/Hr Provided6

Tuition & Admin Cost/HR Non-Union Prov

Total Replacement Hours

Total Tuition & Admin Cost

Total Cost

\$0

0%

\$0

\$0

\$0

\$0

\$0.00

\$1,026,787

\$0

\$5.00

\$368,225

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\$2 232 340

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\$787,475

\$3,019,815

\$2 428 920

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\$843,050

\$3.271.970

\$2 639 120

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\$5.00

\$901.875

\$3.540.995

\$0

SB 6066 Fiscal Note Cost Estimates	- ADSA																			
Adult Family Home Providers (Non-Union F	Represented)						Adult Family Home Providers (Non-Union R	tepresented)						Adult Family Home Providers (Non-Uni	on Represented					
Increase Required Hours for Entry Level Providers	to 85 Effective Janua	ary 1, 2009 (Matchal	ole)				Increase Continuing Education Requirement for All I	Providers from 10 Ho	rs/Year to 12 Effect	ive January 1, 2009)			Offering Additional 65 Hours of Advanced / Op	tional Training Effec	tive January 1, 200	09			
	SFY08	SFY09	SFY10	SFY11	SFY12	SFY13		SFY08	SFY09	SFY10	SFY11	SFY12	SFY13		SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Workforce ¹	0	10,049	10,496	10,961	11,449	11,957	Workforce ¹	0	5,025	10,496	10,961	11,449	11,957	Workforce ¹	0	10,049	10,496	10,961	11,449	11,957
% of New Workers ²	37%	37%	37%	37%	37%	37%	Net # of Training Hours	0	2	2	2	2	2	% of Workers Completing Training	37%	37%	37%	37%	37%	37%
Estimated New Workers/Year	0	1,859	3,883	4,056	4,236	4,424	Total Training Hours	0	10,050	20,992	21,922	22,898	23,914	Estimated Workers Completing Training	0	3,718	3,884	4,056	4,236	4,424
Net # of Training Hours	0	57	57	57	57	57	Estimated Wage per Hour ³	\$0.00	\$10.48	\$10.48	\$10.48	\$10.48	\$10.48	Net # of Training Hours	0	47	47	47	47	47
Total Training Hours	0	105,963	221,331	231,192	241,452	252,168	Total Wage Cost	\$0	\$105,324	\$219,997	\$229,743	\$239,971	\$250,619	Total Training Hours	0	87,373	182,501	190,632	199,092	207,928
Estimated Wage per Hour ³	\$0.00		\$10.48	\$10.48	\$10.48	\$10.48	% of Clients Req. Replacement Worker ⁴	100%	100%	100%	100%	100%	100%	Estimated Wage per Hour ³	\$0.00	\$10.48	\$10.48	\$10.48	\$10.48	\$10.48
Total Wage Cost	\$0	\$1,110,492	\$2,319,549	\$2,422,892	\$2,530,417	\$2,642,721	Replacement Workers Needed	0	5,025	10,496	10,961	11,449	11,957	Total Wage Cost	\$0	\$915,669	\$1,912,611	\$1,997,823	\$2,086,484	\$2,179,086
% of Clients Req. Replacement Worker ⁴	100%	100%	100%	100%	100%	100%	Total Replacement Hours	0	10,050	20,992	21,922	22,898	23,914	% of Clients Req. Replacement Worker ⁴	100%	100%	100%	100%	100%	100%
Replacement Workers Needed	0	1,859	3,883	4,056	4,236	4,424	Total Replacement Worker Cost	\$0	\$105,324	\$219,997	\$229,743	\$239,971	\$250,619	Replacement Workers Needed	0	1,859	3,883	4,056	4,236	4,424
Total Replacement Hours	0	105,963	221,331	231,192	241,452	252,168	Estimated Total Hours Provided ⁵	0	0	0	0	0	0	Total Replacement Hours	0	87,373	182,501	190,632	199,092	207,928
Total Replacement Worker Cost	\$0	\$1,110,492	\$2,319,549	\$2,422,892	\$2,530,417	\$2,642,721	Trust Cost @ \$0.33/Hr Provided ⁶	\$0	\$0	\$0	\$0	\$0	\$0	Total Replacement Worker Cost	\$0	\$915,669	\$1,912,611	\$1,997,823	\$2,086,484	\$2,179,086
Estimated Total Hours Provided ⁵	0	0	0	0	0	0	Tuition & Admin Cost/HR Non-Union Prov.7	\$0.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Estimated Total Hours Provided ⁵	0	0	0	0	0	0
Trust Cost @ \$0.33/Hr Provided ⁶	\$0	\$0	\$0	\$0	\$0	\$0	Total Tuition & Admin Cost	\$0	\$50,250	\$104,960	\$109,610	\$114,490	\$119,570	Trust Cost @ \$0.33/Hr Provided ⁶	\$0	\$0	\$0	\$0	\$0	\$0
Tuition & Admin Cost/HR Non-Union Prov. 7	\$0.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	Total Cost	\$0	\$260,898	\$544,954	\$569,096	\$594,432	\$620,808	Tuition & Admin Cost/HR Non-Union Prov. 7	\$0.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
Total Tuition & Admin Cost	\$0	\$529,815	\$1,106,655	\$1,155,960	\$1,207,260	\$1,260,840								Total Tuition & Admin Cost	\$0	\$436,865	\$912,505	\$953,160	\$995,460	\$1,039,640
Total Cost	\$0	\$2,750,799	\$5,745,753	\$6,001,744	\$6,268,094	\$6,546,282								Total Cost	\$0	\$2,268,203	\$4,737,727	\$4,948,806	\$5,168,428	\$5,397,812
Boarding Home Providers (Non-Union Rep	recented)						Boarding Home Providers (Non-Union Repr	racantad)						Boarding Home Providers (Non-Union I	Panracantad)					
boarding frome Frowders (Non-Onion Rep	irescrited)						boarding frome Froviders (Non-Onion Repr	cocnicu)						boarding frome Frowacis (Non-Onion)	representeu					
Increase Required Hours for Entry Level Providers	to 85 Effective Janua	ary 1, 2009 (Matchal	ole)				Increase Continuing Education Requirement for All I	Providers from 10 Hor	irs/Year to 12 Effect	ive January 1, 2009	9			Offering Additional 65 Hours of Advanced / Op	tional Training Effec	tive January 1, 200	09			
	SFY08	SFY09	SFY10	SFY11	SFY12	SFY13		SFY08	SFY09	SFY10	SFY11	SFY12	SFY13		SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Workforce ¹	SFY08	SFY09 5,790	SFY10 5,828	SFY11 5,867	SFY12 5,906	SFY13 5,945	Workforce ¹	SFY08	SFY09 2,895	SFY10 5,828	SFY11 5,867	SFY12 5,906	SFY13 5,945	Workforce ¹	SFY08	SFY09 5,790	SFY10 5,828	SFY11 5,867	SFY12 5,906	SFY13 5,945
Workforce ¹ % of New Workers ²	SFY08 0 37%	5,790					Workforce ¹ Net # of Training Hours	SFY08 0 0						Workforce ¹ % of Workers Completing Training						
	0	5,790	5,828	5,867	5,906	5,945		0	2,895			5,906			0	5,790	5,828	5,867	5,906	5,945
% of New Workers ²	0 37%	5,790 37%	5,828 37%	5,867 37%	5,906 37%	5,945 37%	Net # of Training Hours	0	2,895 2	5,828 2	5,867 2	5,906 2	5,945 2	% of Workers Completing Training	0 37%	5,790 37%	5,828 37%	5,867 37%	5,906 37%	5,945 37%
% of New Workers ² Estimated New Workers/Year	0 37% 0	5,790 37% 1,071	5,828 37% 2,157	5,867 37% 2,171	5,906 37% 2,185	5,945 37% 2,200	Net # of Training Hours Total Training Hours	0 0 0	2,895 2 5,790	5,828 2 11,656	5,867 2 11,734	5,906 2 11,812	5,945 2 11,890	% of Workers Completing Training Estimated Workers Completing Training	0 37% 0	5,790 37% 1,071	5,828 37% 2,157	5,867 37% 2,171	5,906 37% 2,185	5,945 37% 2,200
% of New Workers ² Estimated New Workers/Year Net # of Training Hours	0 37% 0	5,790 37% 1,071 57 61,047	5,828 37% 2,157 57	5,867 37% 2,171 57	5,906 37% 2,185 57	5,945 37% 2,200 57	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³	0 0 0 \$0.00	2,895 2 5,790 \$10.48	5,828 2 11,656 \$10.48	5,867 2 11,734 \$10.48	5,906 2 11,812 \$10.48	5,945 2 11,890 \$10.48	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours	0 37% 0 0	5,790 37% 1,071 47	5,828 37% 2,157 47	5,867 37% 2,171 47	5,906 37% 2,185 47	5,945 37% 2,200 47
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours	0 37% 0 0	5,790 37% 1,071 57 61,047 \$10.48	5,828 37% 2,157 57 122,949	5,867 37% 2,171 57 123,747	5,906 37% 2,185 57 124,545	5,945 37% 2,200 57 125,400	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost	0 0 0 \$0.00 \$0	2,895 2 5,790 \$10.48 \$60,679	5,828 2 11,656 \$10.48 \$122,155	5,867 2 11,734 \$10.48 \$122,972	5,906 2 11,812 \$10.48 \$123,790	5,945 2 11,890 \$10.48 \$124,607	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours	0 37% 0 0	5,790 37% 1,071 47 50,337	5,828 37% 2,157 47 101,379	5,867 37% 2,171 47 102,037	5,906 37% 2,185 47 102,695	5,945 37% 2,200 47 103,400
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³	0 37% 0 0 0 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773	5,828 37% 2,157 57 122,949 \$10.48	5,867 37% 2,171 57 123,747 \$10.48	5,906 37% 2,185 57 124,545 \$10.48	5,945 37% 2,200 57 125,400 \$10.48	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴	0 0 0 \$0.00 \$0 100%	2,895 2 5,790 \$10.48 \$60,679 100%	5,828 2 11,656 \$10.48 \$122,155 100%	5,867 2 11,734 \$10.48 \$122,972 100%	5,906 2 11,812 \$10.48 \$123,790 100%	5,945 2 11,890 \$10.48 \$124,607 100%	96 of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³	0 37% 0 0 0 \$0.00	5,790 37% 1,071 47 50,337 \$10.48	5,828 37% 2,157 47 101,379 \$10.48	5,867 37% 2,171 47 102,037 \$10.48	5,906 37% 2,185 47 102,695 \$10.48	5,945 37% 2,200 47 103,400 \$10.48
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost	0 37% 0 0 0 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed	0 0 0 \$0.00 \$0 100%	2,895 2 5,790 \$10.48 \$60,679 100% 2,895	5,828 2 11,656 \$10.48 \$122,155 100% 5,828	5,867 2 11,734 \$10.48 \$122,972 100% 5,867	5,906 2 11,812 \$10.48 \$123,790 100% 5,906	5,945 2 11,890 \$10.48 \$124,607 100% 5,945	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost	0 37% 0 0 0 \$0.00	5,790 37% 1,071 47 50,337 \$10.48 \$527,532	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴	0 37% 0 0 0 \$0.00 \$0	5,790 37% 1,071 57 61,047 \$10.48 \$639,773	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100%	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100%	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192 100%	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours	0 0 0 \$0.00 \$0 100% 0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Tratain Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴	0 37% 0 0 0 \$0.00 \$0 100%	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100%	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100%	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100%	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100%	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100%
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed	0 37% 0 0 9 \$0.00 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 5 100% 1,071	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100% 2,171	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192 100% 2,200	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost	0 0 0 \$0.00 \$0 100% 0 0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed	0 37% 0 0 0 \$0.00 \$0 100%	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours	0 37% 0 0 \$0.00 \$0.00 100% 0	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 1,071 61,047	5,828 37% 2,157 57 122,949 \$10,48 \$1,288,506 100% 2,157 122,949	5,867 37% 2,171 57 123,747 \$10,48 \$1,296,869 100% 2,171 123,747	5,906 37% 2,185 57 124,545 \$10,48 \$1,305,232 100% 2,185 124,545	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192 100% 2,200 125,400	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵	0 0 0 \$0.00 \$0 100% 0 0 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours	0 37% 0 0 0 \$0.00 \$0 100% 0	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037	5,906 37% 2,185 47 102,695 \$10,76,244 100% 2,185 102,695	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost	0 37% 0 0 \$0.00 \$0 100% 0 \$0	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 6,100% 1,071 61,047 \$639,773	5,828 37% 2,157 57 122,949 \$10,48 \$1,288,506 100% 2,157 122,949	5,867 37% 2,171 57 123,747 \$10,48 \$1,296,869 100% 2,171 123,747	5,906 37% 2,185 57 124,545 \$10,48 \$1,305,232 100% 2,185 124,545	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁶	0 0 0 \$0.00 \$0 100% 0 0 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0	5,828 2 11,656 \$10,48 \$122,155 100% 5,828 11,656 \$122,155 0 \$0	5,867 2 11,734 \$10,48 \$122,972 100% 5,867 11,734 \$122,972 0 \$0	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$0	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours	0 37% 0 0 0 \$0.00 \$0.00 \$0 100% 0 0	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 1,071 50,337 \$527,532	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037	5,906 37% 2,185 47 102,695 \$10,76,244 100% 2,185 102,695	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Reg. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵	0 37% 0 0 \$0.00 \$0.00 100% 0 \$0	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 6 100% 1,071 61,047 \$639,773 0	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100% 2,171 123,747 \$1,296,869	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185 124,545 \$1,305,232 0	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192	Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ 0.334hr Provided ⁶ Tuition & Admin Cost/HR Non-Union Prov. ⁷	0 0 \$0.00 \$0 100% 0 0 \$0 0 \$0 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$0 \$5.00	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155 0 \$0 \$5.00	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0 \$0 \$5.00	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0 \$5.00	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$0 \$5.00	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵	0 37% 0 0 0 \$0.00 \$0 100% 0 0	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁵	0 37% 0 0 \$0.00 \$0.00 100% 0 0 0	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 1,0071 61,047 \$639,773 0 \$0	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506 0	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100% 2,171 123,747 \$1,296,869 0 \$0	5,906 37% 2,185 57 124,545 \$10,48 \$1,305,232 0,00 2,185 124,545 \$1,305,232 0	5,945 37% 2,200 57 125,400 \$10,48 \$1,314,192 100% 2,200 125,400 \$1,314,192 0	Net # of Training Hours Total Training Hours Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Worker Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided Trust Cost @ \$0.33/Hr Provided Tuition & Admin Cost/HR Non-Union Prov. Total Tuition & Admin Cost	0 0 0 \$0.00 \$0 100% 0 \$0 0 \$0 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$5.00 \$5.00	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155 0 \$0 \$5.00 \$58,280	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0 \$0 \$5.00 \$58,670	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0 \$5.00 \$59,060	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$5,00 \$5,00	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁶ Trust Cost @ \$0.33/Hr Provided ⁶	0 37% 0 0 0 \$0.00 \$0 100% 0 0 0 \$0	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532 0	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452 0	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348 0	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244 0	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0 \$0
% of New Workers² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided⁵ Trust Cost @ \$0.33Hr Provided⁵ Trust Cost @ \$0.33Hr Provided⁵ Tuition & Admin Cost/HR Non-Union Prov. 7	0 37% 0 0 \$0.00 \$0.00 100% 0 \$0 0 0 0 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 6 100% 1,071 61,047 \$639,773 0 \$5.00	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100% 2,171 123,747 \$1,296,869 0 \$0	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185 124,545 \$1,305,232 0 \$0	5,945 37% 2,200 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192 0 \$0 \$5.00	Net # of Training Hours Total Training Hours Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Worker Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided Trust Cost @ \$0.33/Hr Provided Tuition & Admin Cost/HR Non-Union Prov. Total Tuition & Admin Cost	0 0 0 \$0.00 \$0 100% 0 \$0 0 \$0 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$5.00 \$5.00	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155 0 \$0 \$5.00 \$58,280	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0 \$0 \$5.00 \$58,670	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0 \$5.00 \$59,060	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$5,00 \$5,00	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Worker Sweded Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁶ Trust Cost @ \$0.33/Hr Provided ⁶ Tuition & Admin Cost/HR Non-Union Prov. ⁷	0 37% 0 0 \$0.00 \$0.00 100% 0 0 50 0 \$0.00	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532 0 \$0	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452 0 \$0	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348 0 \$0	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244 0 \$0	5,945 37% 2,200 47 103,400 \$10,48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0 \$0 \$5,00
% of New Workers ² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁶ Trusto & Admin Cost/HR Non-Union Prov. ⁷ Total Tuition & Admin Cost	0 37% 0 0 \$0.00 \$0.00 100% 0 0 \$0 \$0.00 \$0	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 6 100% 1,071 61,047 \$639,773 0 \$5.00	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506 0 \$5.00 \$5.00	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100% 2,171 123,747 \$1,296,869 0 \$55.00	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185 124,545 \$1,305,232 0 \$500 \$5.00	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192 0 \$0 \$5,00 \$627,000	Net # of Training Hours Total Training Hours Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Worker Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided Trust Cost @ \$0.33/Hr Provided Tuition & Admin Cost/HR Non-Union Prov. Total Tuition & Admin Cost	0 0 0 \$0.00 \$0 100% 0 0 0 0 0 \$0 0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$5.00 \$5.00	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155 0 \$0 \$5.00 \$58,280	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0 \$0 \$5.00 \$58,670	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0 \$5.00 \$59,060	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$5,00 \$5,00	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁶ Truition & Admin CostHer Non-Union Prov. ⁷ Total Tuition & Admin Cost	0 37% 0 0 0 \$0.00 \$0.00 \$0 100% 0 0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532 0 \$5.00 \$5.00 \$251,685 \$1,306,749	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452 0 \$0 \$50 \$50,500	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348 0 \$50 \$50 \$510,185	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244 0 \$0 \$50 \$5.00	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0 \$0 \$55,00 \$517,000
% of New Workers? Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour³ Total Wage Cost % of Clients Req. Replacement Worker⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided⁵ Trust Cost @ \$0.33/Hr Provided⁵ Truiton & Admin Cost/HR Non-Union Prov. ⁷ Total Tuition & Admin Cost Total Cost Boarding Home Administrators (Non-Union	0 37% 0 0 \$0.00 \$0 100% 0 0 0 \$0.00 \$0.00 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 6 100% 1,071 61,047 \$639,773 0 \$0 \$5.00 \$305,235 \$1,584,781	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506 0 \$5.00 \$5.00 \$614,745	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100% 2,171 123,747 \$1,296,869 0 \$55.00	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185 124,545 \$1,305,232 0 \$500 \$5.00	5,945 37% 2,200 57 125,400 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192 0 \$0 \$5,00 \$627,000	Net # of Training Hours Total Training Hours Total Training Hours Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Hours Total Replacement Hours Total Total Hours Provided Trust Cost @ \$0.33/Hr Provided Trust Cost @ \$0.33/Hr Provided Total Tuition & Admin Cost/Hr Non-Union Prov. Total Tuition & Admin Cost Total Cost	0 0 80.00 \$0 100% 0 0 \$0 0 \$0 \$0,00 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$0 \$5.00 \$28,950 \$150,308	5,828 2 11,656 \$10,48 \$122,155 100% 5,828 11,656 \$122,155 0 \$0 \$5.00 \$58,280 \$302,590	5,867 2 11,734 \$10,48 \$122,972 100% 5,867 11,734 \$122,972 0 \$0 \$5.00 \$58,670 \$304,614	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0 \$5.00 \$59,060	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$5,00 \$5,00	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁵ Trust Cost @ \$0.36/Hr Ron-Union Prov. ⁷ Total Tuition & Admin Cost Total Cost Boarding Home Administrators (Non-Urion Home)	0 37% 0 0 \$0.00 \$0 100% 0 0 \$0 \$0 \$0 \$0 \$0.00	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532 0 \$0 \$5.00 \$251,685 \$1,306,749	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452 0 \$0 \$50.85 \$5.00 \$506,895	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348 0 \$50 \$50 \$510,185	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244 0 \$0 \$50 \$5.00	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0 \$0 \$55,00 \$517,000
% of New Workers² Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour³ Total Wage Cost Gollients Req. Replacement Worker⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided⁴ Trust Cost @ 50.33Hr Provided⁴ Tuition & Admin Cost/HR Non-Union Prov. 7 Total Tuition & Admin Cost Total Cost	0 37% 0 0 \$0.00 \$0.00 100% 0 \$0 \$0 \$0.00 \$0.00 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 6100% 1,071 61,047 \$639,773 0 \$500 \$305,235 \$1,584,781	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506 0 \$5,00 \$5,00 \$614,745 \$3,191,757	5,867 37% 2,171 57 123,747 \$10,48 \$1,296,869 100% 2,171 123,747 \$1,296,869 0 \$0 \$5,00 \$618,735 \$3,212,473	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185 124,545 \$1,305,232 0 \$0 \$50 \$5.00 \$622,725	5,945 37% 2,200 577 125,400 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192 0 \$0 \$5,00 \$627,000 \$3,255,384	Net # of Training Hours Total Training Hours Statimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33Hr Provided ⁶ Trust Cost @ \$0.33Hr Provided ⁶ Tuition & Admin Cost/HR Non-Union Prov. ⁷ Total Truition & Admin Cost Total Cost	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$5.00 \$28,950 \$150,308	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155 0 \$5.00 \$5.00 \$58,280 \$302,590	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0 \$5.00 \$58,670 \$304,614	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0 \$5.00 \$59,060 \$306,640	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$0 \$5.00 \$59,450 \$308,664	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/hr Provided ⁵ Trust Cost @ \$0.33/hr Provided ⁵ Tutition & Admin Cost/HR Non-Union Prov. ⁷ Total Tuition & Admin Cost Total Cost	0 37% 0 0 \$0.00 \$0 100% 0 \$0 \$0 \$0 \$0 \$0	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532 0 \$50 \$5.00 \$251,685 \$1,306,749 d)	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452 0 \$50 \$5,00 \$5,00 \$5,00 \$5,06,895	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348 0 \$50 \$510,185 \$2,648,881	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244 0 \$0 \$5 0 \$5,500 \$513,475	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0 \$0 \$5,500 \$517,000 \$2,684,264
% of New Workers? Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour³ Total Wage Cost % of Clients Req. Replacement Worker⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided⁵ Trust Cost @ \$0.33/Hr Provided⁵ Truiton & Admin Cost/HR Non-Union Prov.¹ Total Tuition & Admin Cost Total Cost Boarding Home Administrators (Non-Union Increase Required Hours for Entry Level Providers	0 37% 0 0 \$0.00 \$0 100% 0 0 0 \$0.00 \$0.00 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 61,071 61,047 \$639,773 0 \$0 \$5.00 \$305,235 \$1,584,781 SFY09	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506 0 \$0 \$5.00 \$614,745 \$3,191,757	5,867 37% 2,171 57 123,747 \$10.48 \$1,296,869 100% 2,171 123,747 \$1,296,869 0 \$0 \$5.00 \$618,735 \$3,212,473	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185 124,545 \$1,305,232 0 \$0 \$5.00 \$622,725 \$3,233,189	5,945 37% 2,200 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192 0 \$5.00 \$627,000 \$3,255,384	Net # of Training Hours Total Training Hours Total Training Hours Total Wage Cost % of Clients Req. Replacement Worker ⁶ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Hours Total Replacement Hours Total Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁶ Trust Cost @ \$0.33/Hr Provided ⁶ Trust Cost @ \$0.33/Hr Provided ⁶ Trust Cost @ \$0.33/Hr Drovided ⁶ Total Tuition & Admin Cost Total Cost Total Total Cost	0 0 80.00 \$0 100% 0 0 \$0 0 \$0 \$0,00 \$0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$5.00 \$28,950 \$150,308	5,828 2 11,656 \$10,48 \$122,155 100% 5,828 11,656 \$122,155 0 \$5.00 \$58,280 \$302,590	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0 \$5.00 \$58,670 \$304,614	5,906 2 11,812 \$10,48 \$123,790 100% 5,906 11,812 \$123,790 0 \$5,00 \$59,060 \$306,640	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$5.00 \$59,450 \$308,664	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33Hr Provided ⁶ Trust Cost @ \$0.33Hr Provided ⁶ Trust Cost @ \$0.34Hr Non-Union Prov. ⁷ Total Truition & Admin Cost Total Total Cost Boarding Home Administrators (Non-Union Expression of Advanced / Op	0 37% 0 0 \$0.00 \$0 100% 0 0 \$0 \$0 \$0 \$0 \$0.00	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532 0 \$0 \$50 \$51,685 \$1,306,749 d)	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452 0 \$0 \$50,895 \$2,631,799	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348 0 \$0 \$510,185 \$2,648,881	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244 0 \$50 \$50 \$513,475 \$2,665,963	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0 \$0 \$55,00 \$517,000 \$2,684,264
% of New Workers? Estimated New Workers/Year Net # of Training Hours Total Training Hours Estimated Wage per Hour³ Total Wage Cost % of Clients Req. Replacement Worker⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided⁵ Trust Cost @ \$0.33/Hr Provided⁵ Truiton & Admin Cost/HR Non-Union Prov. ⁷ Total Tuition & Admin Cost Total Cost Boarding Home Administrators (Non-Union	0 37% 0 0 \$0.00 \$0.00 100% 0 \$0 \$0 \$0.00 \$0.00 \$0.00	5,790 37% 1,071 57 61,047 \$10.48 \$639,773 6 100% 1,071 61,047 \$639,773 0 \$0 \$5.00 \$5.00 \$305,235 \$1,584,781 SFY09 550	5,828 37% 2,157 57 122,949 \$10.48 \$1,288,506 100% 2,157 122,949 \$1,288,506 0 \$5,00 \$5,00 \$614,745 \$3,191,757	5,867 37% 2,171 57 123,747 \$10,48 \$1,296,869 100% 2,171 123,747 \$1,296,869 0 \$0 \$5,00 \$618,735 \$3,212,473	5,906 37% 2,185 57 124,545 \$10.48 \$1,305,232 100% 2,185 124,545 \$1,305,232 0 \$0 \$50 \$5.00 \$622,725	5,945 37% 2,200 577 125,400 \$10.48 \$1,314,192 100% 2,200 125,400 \$1,314,192 0 \$0 \$5,00 \$627,000 \$3,255,384	Net # of Training Hours Total Training Hours Total Training Hours Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Hours Total Replacement Hours Total Total Hours Provided Trust Cost @ \$0.33/Hr Provided Trust Cost @ \$0.33/Hr Provided Total Tuition & Admin Cost/Hr Non-Union Prov. Total Tuition & Admin Cost Total Cost	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2,895 2 5,790 \$10.48 \$60,679 100% 2,895 5,790 \$60,679 0 \$5.00 \$28,950 \$150,308	5,828 2 11,656 \$10.48 \$122,155 100% 5,828 11,656 \$122,155 0 \$5.00 \$5.00 \$58,280 \$302,590	5,867 2 11,734 \$10.48 \$122,972 100% 5,867 11,734 \$122,972 0 \$5.00 \$58,670 \$304,614	5,906 2 11,812 \$10.48 \$123,790 100% 5,906 11,812 \$123,790 0 \$0 \$5.00 \$59,060 \$306,640	5,945 2 11,890 \$10.48 \$124,607 100% 5,945 11,890 \$124,607 0 \$0 \$5.00 \$59,450 \$308,664	% of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour ³ Total Wage Cost % of Clients Req. Replacement Worker ⁴ Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁵ Trust Cost @ \$0.33/Hr Provided ⁵ Trust Cost @ \$0.36/Hr Ron-Union Prov. ⁷ Total Tuition & Admin Cost Total Cost Boarding Home Administrators (Non-Urion Home)	0 37% 0 0 \$0.00 \$0 100% 0 \$0 \$0 \$0 \$0 \$0	5,790 37% 1,071 47 50,337 \$10.48 \$527,532 100% 1,071 50,337 \$527,532 0 \$50 \$5.00 \$251,685 \$1,306,749 d)	5,828 37% 2,157 47 101,379 \$10.48 \$1,062,452 100% 2,157 101,379 \$1,062,452 0 \$50 \$5,00 \$5,00 \$5,00 \$5,06,895	5,867 37% 2,171 47 102,037 \$10.48 \$1,069,348 100% 2,171 102,037 \$1,069,348 0 \$50 \$510,185 \$2,648,881	5,906 37% 2,185 47 102,695 \$10.48 \$1,076,244 100% 2,185 102,695 \$1,076,244 0 \$0 \$5 0 \$5,500 \$513,475	5,945 37% 2,200 47 103,400 \$10.48 \$1,083,632 100% 2,200 103,400 \$1,083,632 0 \$0 \$5,500 \$517,000 \$2,684,264

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\$37,688

\$5.00

\$5,500

\$37,192

Total Training Hours	0	5,814	11,628	11,628	11,628	11,628
Estimated Wage per Hour ³	\$0.00	\$13.94	\$14.17	\$14.41	\$14.63	\$14.85
Total Wage Cost	\$0	\$81,061	\$164,816	\$167,508	\$170,133	\$172,652
% of Clients Req. Replacement Worker ⁴	100%	100%	100%	100%	100%	100%
Replacement Workers Needed	0	102	204	204	204	204
Total Replacement Hours	0	5,814	11,628	11,628	11,628	11,628
Total Replacement Worker Cost	\$0	\$81,061	\$164,816	\$167,508	\$170,133	\$172,652
Estimated Total Hours Provided ⁵	0	0	0	0	0	0
Trust Cost @ \$0.33/Hr Provided ⁶	\$0	\$0	\$0	\$0	\$0	\$0
Tuition & Admin Cost/HR Non-Union Prov. 7	\$0.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
Total Tuition & Admin Cost	\$0	\$29,070	\$58,140	\$58,140	\$58,140	\$58,140
Total Cost	\$0	\$191,192	\$387,772	\$393,156	\$398,406	\$403,444

102

57

204

57

204

57

204

57

204

57

Total Training Hours

Total Wage Cost

Estimated Wage per Hour³

Replacement Workers Needed

Total Replacement Worker Cost

Estimated Total Hours Provided5

Trust Cost @ \$0.33/Hr Provided⁶

Total Tuition & Admin Cost

Total Cost

Total Replacement Hours

% of Clients Req. Replacement Worker4

Tuition & Admin Cost/HR Non-Union Prov. 7

0

0

\$5.00 7,000 4,264 550 2 2 % of Workers Completing Training 37% 37% 37% 37% 2 2 2 37% 37% 552 1,100 1.100 1.100 1,100 Estimated Workers Completing Training 0 102 204 204 204 204 \$13.94 \$14.17 \$14.41 \$14.63 \$14.85 Net # of Training Hours 0 47 47 47 47 47 \$7,696 \$15,591 \$15,846 \$16,094 \$16,332 4,794 9,588 9,588 9,588 Total Training Hours 0 9,588 100% 100% 100% 100% 100% Estimated Wage per Hour³ \$0.00 \$13.94 \$14.17 \$14.41 \$14.63 \$14.85 276 550 550 550 550 Total Wage Cost \$0 \$66,840 \$135,901 \$138,120 \$140,285 \$142,362 552 1,100 1,100 1,100 1,100 % of Clients Req. Replacement Worker⁴ 100% 100% 100% 100% 100% 100% \$7,696 \$15,591 \$15,846 \$16,094 \$16,332 Replacement Workers Needed 0 102 204 204 204 204

0

\$0

\$5.00

\$5,500

\$38,164

Total Replacement Hours

Total Replacement Worker Cost

Estimated Total Hours Provided⁵

Trust Cost @ \$0.33/Hr Provided6

Total Tuition & Admin Cost

Total Cost

Tuition & Admin Cost/HR Non-Union Prov.

4,794

0

\$0

\$5.00

\$23,970

\$157,650

\$66,840

Ω

\$0

0

\$0

\$0.00

\$0

\$0

9,588

\$0

\$5.00

\$47,940

\$319,742

\$135,901

9.588

\$0

\$5.00

\$47,940

\$324,180

\$138,120

9 588

\$0

\$5.00

\$47,940

\$332,664

\$142,362

9,588

0

\$0

\$5.00

\$47,940

\$328,510

\$140,285

Estimated New Workers/Year

Net # of Training Hours

O:\Legislative Processes\2007\Fiscal Notes\Final Attachments\SB 6066R.xls Page 2 of 7 DEM

DDD Community Residential (Non-Union Represented)

Increase Required Hours for Entry Level Providers to 85 Effective January 1, 2009 (Matchable)

	SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Workforce ¹	0	10,813	11,127	11,450	11,782	12,124
% of New Workers ²	47%	47%	47%	47%	47%	47%
Estimated New Workers/Year	0	2,541	5,230	5,382	5,538	5,698
Net # of Training Hours	0	57	57	57	57	57
Total Training Hours	0	144,837	298,110	306,774	315,666	324,786
Estimated Wage per Hour ³	\$0.00	\$14.79	\$14.79	\$14.79	\$14.79	\$14.79
Total Wage Cost	\$0	\$2,141,656	\$4,408,053	\$4,536,165	\$4,667,648	\$4,802,502
% of Clients Req. Replacement Worker ⁴	100%	100%	100%	100%	100%	100%
Replacement Workers Needed	0	2,541	5,230	5,382	5,538	5,698
Total Replacement Hours	0	144,837	298,110	306,774	315,666	324,786
Total Replacement Worker Cost	\$0	\$2,141,656	\$4,408,053	\$4,536,165	\$4,667,648	\$4,802,502
Estimated Total Hours Provided ⁵	0	0	0	0	0	0
Trust Cost @ \$0.33/Hr Provided ⁶	\$0	\$0	\$0	\$0	\$0	\$0
Tuition & Admin Cost/HR Non-Union Prov. 7	\$0.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
Total Tuition & Admin Cost	\$0	\$724,185	\$1,490,550	\$1,533,870	\$1,578,330	\$1,623,930
Total Cost	\$0	\$5,007,497	\$10,306,656	\$10,606,200	\$10,913,626	\$11,228,934

Increase Required Hours for Entry Level Providers to 85 Effective January 1, 2009 (Matchable)

Totals

	SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Workforce	0	66,459	68,605	70,859	73,232	75,727
% of New Workers						
Estimated New Workers/Year	0	12,836	26,497	27,366	28,275	29,231
Net # of Training Hours						
Total Training Hours	0	699,402	1,444,427	1,492,484	1,542,759	1,595,641
Estimated Wage per Hour						
Total Wage Cost	\$0	\$9,295,364	\$19,384,214	\$20,223,640	\$21,102,248	\$22,022,926
% of Clients Req. Replacement Worker						
Replacement Workers Needed	0	5,573	11,474	11,813	12,163	12,526
Total Replacement Hours	0	317,661	654,018	673,341	693,291	713,982
Total Replacement Worker Cost	\$0	\$3,972,982	\$8,180,924	\$8,423,434	\$8,673,430	\$8,932,067
Estimated Total Hours Provided	0	23,158,403	47,658,528	49,068,286	50,550,260	52,108,895
Trust Cost @ .33/Hr Provided	\$0	\$6,761,000	\$13,842,599	\$14,177,654	\$14,528,005	\$14,894,558
Tuition & Admin Cost/HR Non-Union Prov.						
Total Tuition & Admin Cost	\$0	\$1,899,880	\$3,936,415	\$4,080,055	\$4,229,580	\$4,386,660
Total Cost	\$0	\$21,929,226	\$45,344,152	\$46,904,783	\$48,533,263	\$50,236,211

DDD Community Residential (Non-Union Represented)

Increase Continuing Education Requirement for All Providers from 10 Hours/Year to 12 Effective January 1, 2009

0 0 0	5,407 12 64,884	11,127 12	11,450 12	11,782 12	12,124 12
0			12	12	12
	64,884				12
		133,524	137,400	141,384	145,488
\$0.00	\$14.79	\$14.79	\$14.79	\$14.79	\$14.79
\$0	\$959,418	\$1,974,375	\$2,031,688	\$2,090,598	\$2,151,283
100%	100%	100%	100%	100%	100%
0	5,407	11,127	11,450	11,782	12,124
0	64,884	133,524	137,400	141,384	145,488
\$0	\$959,418	\$1,974,375	\$2,031,688	\$2,090,598	\$2,151,283
0	0	0	0	0	0
\$0	\$0	\$0	\$0	\$0	\$0
\$0.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
\$0	\$324,420	\$667,620	\$687,000	\$706,920	\$727,440
\$0	\$2,243,256	\$4,616,370	\$4,750,376	\$4,888,116	\$5,030,006
	100% 0 0 \$0 0 \$0 \$0 \$0 \$0	\$0.00 \$14.79 \$0 \$959,418 100% 100% 0 5,407 0 64,884 \$0 \$959,418 0 0 \$0 \$0 \$0 \$5.00 \$0.00 \$5.00 \$0 \$324,420	\$0.00 \$14.79 \$14.79 \$0 \$959,418 \$1,974,375 100% 100% 100% 0 5,407 11,127 0 64,884 133,524 \$0 \$959,418 \$1,974,375 0 0 0 \$0 \$0 \$0 \$0 \$0.00 \$5.00 \$0 \$5.00 \$0 \$324,420 \$667,620	\$0.00 \$14.79 \$14.79 \$1.79 \$0 \$959,418 \$1,974,375 \$2,031,688 100% 100% 100% 100% 0 5,407 11,127 11,450 0 64,884 133,524 137,400 \$0 \$959,418 \$1,974,375 \$2,031,688 0 0 0 0 0 \$0 \$0 \$0 \$0 \$0 \$0 \$5.00 \$5.00 \$5.00 \$0 \$324,420 \$667,620 \$687,000	\$0.00 \$14.79 \$14.79 \$14.79 \$0.00 \$14.79 \$0.00 \$959,418 \$1,974,375 \$2,031,688 \$2,090,598 \$100% \$100% \$100% \$100% \$1.00% \$1,450 \$1,782 \$0.00 \$64,884 \$133,524 \$137,400 \$141,384 \$0.00 \$959,418 \$1,974,375 \$2,031,688 \$2,090,598 \$0.00

Totals

Increase Continuing Education Requirement for All Providers from 10 Hours/Year to 12 Effective January 1, 2009

	SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Workforce	0	33,233	68,605	70,859	73,232	75,727
Net # of Training Hours						
Total Training Hours	0	120,536	248,480	256,218	264,285	272,693
Estimated Wage per Hour						
Total Wage Cost	\$0	\$1,680,495	\$3,483,163	\$3,611,209	\$3,744,707	\$3,883,628
% of Clients Req. Replacement Worker						
Replacement Workers Needed	0	13,603	28,001	28,828	29,687	30,576
Total Replacement Hours	0	81,276	167,272	172,156	177,194	182,392
Total Replacement Worker Cost	\$0	\$1,133,117	\$2,332,118	\$2,400,249	\$2,470,453	\$2,542,841
Estimated Total Hours Provided	0	0	0	0	0	0
Trust Cost @ .33/Hr Provided	\$0	\$10,935	\$22,475	\$23,115	\$23,789	\$24,500
Tuition & Admin Cost/HR Non-Union Prov.						
Total Tuition & Admin Cost	\$0	\$437,000	\$901,870	\$930,870	\$960,980	\$992,240
Total Cost	\$0	\$3,261,547	\$6,739,626	\$6,965,443	\$7,199,929	\$7,443,209

DDD Community Residential (Non-Union Represented)

Workforce¹

Total Cost

Offering Additional 65 Hours of Advanced / Optional Training Effective January 1, 2009

SFY08

0

12	% of Workers Completing Training	47%	47%	47%	47%	47%	47%
88	Estimated Workers Completing Training	0	2,541	5,230	5,382	5,538	5,698
79	Net # of Training Hours	0	47	47	47	47	47
83	Total Training Hours	0	119,427	245,810	252,954	260,286	267,806
0%	Estimated Wage per Hour ³	\$0.00	\$14.79	\$14.79	\$14.79	\$14.79	\$14.79
24	Total Wage Cost	\$0	\$1,765,927	\$3,634,711	\$3,740,346	\$3,848,762	\$3,959,958
88	% of Clients Req. Replacement Worker4	100%	100%	100%	100%	100%	100%
83	Replacement Workers Needed	0	2,541	5,230	5,382	5,538	5,698
0	Total Replacement Hours	0	119,427	245,810	252,954	260,286	267,806
\$0	Total Replacement Worker Cost	\$0	\$1,765,927	\$3,634,711	\$3,740,346	\$3,848,762	\$3,959,958
00	Estimated Total Hours Provided ⁵	0	0	0	0	0	0
40	Trust Cost @ \$0.33/Hr Provided ⁶	\$0	\$0	\$0	\$0	\$0	\$0
06	Tuition & Admin Cost/HR Non-Union Prov. 7	\$0.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
	Total Tuition & Admin Cost	\$0	\$597,135	\$1,229,050	\$1,264,770	\$1,301,430	\$1,339,030
	Total Cost	\$0	\$4,128,989	\$8,498,472	\$8,745,462	\$8,998,954	\$9,258,946
	Totals						
	Offering Additional 65 Hours of Advanced / Opti	onal Training Effec	tive January 1, 200	09			
	Offering Additional 65 Hours of Advanced / Opti	onal Training Effec	tive January 1, 200 SFY09	09 SFY10	SFY11	SFY12	SFY13
27	Offering Additional 65 Hours of Advanced / Opti	•			SFY11 70,859	SFY12 73,232	SFY13 75,727
27		SFY08	SFY09	SFY10			
27 93	Workforce	SFY08	SFY09 66,459	SFY10 68,605	70,859	73,232	75,727
	Workforce % of Workers Completing Training	SFY08 0 0%	SFY09 66,459 20%	SFY10 68,605 20%	70,859 20%	73,232 20%	75,727 20%
	Workforce % of Workers Completing Training Estimated Workers Completing Training	SFY08 0 0%	SFY09 66,459 20%	SFY10 68,605 20%	70,859 20%	73,232 20%	75,727 20%
93	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours	SFY08 0 0% 0	SFY09 66,459 20% 14,695	SFY10 68,605 20% 26,498	70,859 20% 27,366	73,232 20% 28,275	75,727 20% 29,231
93	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours	SFY08 0 0% 0	SFY09 66,459 20% 14,695	SFY10 68,605 20% 26,498	70,859 20% 27,366	73,232 20% 28,275	75,727 20% 29,231
93 28	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour	SFY08 0 0% 0	SFY09 66,459 20% 14,695 734,026	SFY10 68,605 20% 26,498 1,515,773	70,859 20% 27,366 1,566,156	73,232 20% 28,275 1,618,941	75,727 20% 29,231 1,674,547
93 28 76	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour Total Wage Cost	SFY08 0 0% 0	SFY09 66,459 20% 14,695 734,026	SFY10 68,605 20% 26,498 1,515,773	70,859 20% 27,366 1,566,156	73,232 20% 28,275 1,618,941	75,727 20% 29,231 1,674,547
93 28 76 92	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour Total Wage Cost % of Clients Req. Replacement Worker	SFY08 0 0% 0 0	SFY09 66,459 20% 14,695 734,026 \$9,858,101	SFY10 68,605 20% 26,498 1,515,773 \$20,586,555	70,859 20% 27,366 1,566,156 \$21,508,855	73,232 20% 28,275 1,618,941 \$22,474,840	75,727 20% 29,231 1,674,547 \$23,487,352
93 28 76 92 41	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour Total Wage Cost % of Cleins Req. Replacement Worker Replacement Workers Needed	SFY08 0 0 0% 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	SFY09 66,459 20% 14,695 734,026 \$9,858,101 5,573	SFY10 68,605 20% 26,498 1,515,773 \$20,586,555	70,859 20% 27,366 1,566,156 \$21,508,855 11,813	73,232 20% 28,275 1,618,941 \$22,474,840 12,163	75,727 20% 29,231 1,674,547 \$23,487,352 12,526
93 28 76 92 41 0	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Hours	SFY08 0 0 0% 0 0 0 \$0 0 0 0 0 0 0 0 0 0 0 0 0	SFY09 66,459 20% 14,695 734,026 \$9,858,101 5,573 261,931	SFY10 68,605 20% 26,498 1,515,773 \$20,586,555 11,474 539,278	70,859 20% 27,366 1,566,156 \$21,508,855 11,813 555,211	73,232 20% 28,275 1,618,941 \$22,474,840 12,163 571,661	75,727 20% 29,231 1,674,547 \$23,487,352 12,526 588,722
93 28 76 92 41 0	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Hours Total Replacement Hours Total Replacement Worker Cost	SFY08 0 0 0% 0 0 0 \$0 0 0 0 0 \$0 0 \$0	SFY09 66,459 20% 14,695 734,026 \$9,858,101 5,573 261,931 \$3,275,968	\$FY10 68,605 20% 26,498 1,515,773 \$20,586,555 11,474 539,278 \$6,745,675	70,859 20% 27,366 1,566,156 \$21,508,855 11,813 555,211 \$6,945,637	73,232 20% 28,275 1,618,941 \$22,474,840 12,163 571,661 \$7,151,775	75,727 20% 29,231 1,674,547 \$23,487,352 12,526 588,722 \$7,365,038
93 28 76 92 41 0	Workforce % of Workers Completing Training Estimated Workers Completing Training Net # of Training Hours Total Training Hours Estimated Wage per Hour Total Wage Cost % of Clients Req. Replacement Worker Replacement Workers Needed Total Replacement Hours Total Replacement Worker Cost Estimated Total Hours Provided	SFY08 0 0 0% 0 0 0 \$0 0 0 0 0 0 0 0 0 0 0 0 0	SFY09 66,459 20% 14,695 734,026 \$9,858,101 5,573 261,931 \$3,275,968 0	\$FY10 68,605 20% 26,498 1,515,773 \$20,586,555 11,474 539,278 \$6,745,675 0	70,859 20% 27,366 1,566,156 \$21,508,855 11,813 555,211 \$6,945,637 0	73,232 20% 28,275 1,618,941 \$22,474,840 12,163 571,661 \$7,151,775 0	75,727 20% 29,231 1,674,547 \$23,487,352 12,526 588,722 \$7,365,038 0

SFY09

10,813

SFY10

11,127

SFY12

11,782

SFY11

\$0 \$14,943,437 \$31,086,364 \$32,351,567 \$33,672,874 \$35,055,866

11,450

SFY13

12,124

Page 3 of 7 DEM Total Training Hours Provided by Trust (used for Fed / State Split)⁸

Entry Level Hours - Matchable 0 319,426 657,144 676,473 698 Entry Level % of Total Hours 0.00% 42,53% 42,55% 42,58% 43,58% 44,58% 44,58% 44,58% 44,58% 44,58% 44,58% 44,58% 44,58% 44,58% 44,58% 44,58% 44,51% 64,418% 44,41% 4,41% 64,418%		SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Emply Level % of Total Hours	Level Hours - Matchable					696,843	718,309
Continuing Ed Hours - Matchable 0 3.3.136 68,106 70,044 77, Continuing Ed Not or National Hours 0.00% 4.41%						42.60%	42.62%
Advanced / Optional Tring Hours - Non-Matchable		0	33,136	68,106	70,044	72,089	74,245
Advanced / Optional Training % of Total Hours 0.00% 53.06% 53.04% 53.02% 55.067 fotal Trust Provided Training Hours 0 751,012 1,544,250 1,588,852 1,533 Grand Total Increased Training Requirements SFY08	inuing Ed % of Total Hours	0.00%	4.41%	4.41%	4.41%	4.41%	4.41%
Total Trust Provided Training Requirements	nced / Optional Trng Hours - Non-Matchable	0	398,450	819,000	842,335	866,905	892,775
SFY08	nced / Optional Training % of Total Hours	0.00%	53.06%	53.04%	53.02%	52.99%	52.97%
SFY08 SFY09 SFY10 SFY11 SFY1	Trust Provided Training Hours	0	751,012	1,544,250	1,588,852	1,635,837	1,685,329
Matchable Wage Cost \$0 \$15,278,614 \$31,845,392 \$33,209,406 \$34,637 Non - Matchable Wage Cost \$0 \$5,555,546 \$11,608,540 \$12,134,298 \$12,268,717 \$17,769,320 \$12,283,717 \$17,769,320 \$12,283,717 \$17,769,320 \$12,283,717 \$17,769,320 \$12,283,717 \$17,769,320 \$12,283,717 \$17,769,320 \$12,283,717 \$17,769,320 \$18,298 \$12,283,717 \$17,769,320 \$18,298 <	nd Total Increased Training Requirements	s					
Non - Matchable Wage Cost \$0 \$5,555,346 \$11,608,540 \$12,134,298 \$12,688		SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Matchable Replacement Worker Cost \$0 \$8,382,067 \$17,258,717 \$17,769,320 \$18,298 Non - Matchable Replacement Worker Cost \$0 \$0 \$0 \$0	hable Wage Cost	\$0	\$15,278,614	\$31,845,392	\$33,209,406	\$34,637,850	\$36,137,996
Non - Matchable Replacement Worker Cost \$0	- Matchable Wage Cost	\$0	\$5,555,346	\$11,608,540	\$12,134,298	\$12,683,945	\$13,255,910
Non - Matchable Replacement Worker Cost \$0	hable Replacement Worker Cost	\$0	\$8,382,067	\$17,258,717	\$17,769,320	\$18,295,658	\$18,839,946
Matchable Trust Cost \$0 \$3,240,613 \$6,638,044 \$6,802,043 \$6,975	- Matchable Replacement Worker Cost	\$0			\$0	\$0	\$0
Non-Matchable Trust Cost \$0 \$3,662,810 \$7,497,299 \$7,676,696 \$7,866 Matchable Tuition & Admin Cost \$0 \$4,014,760 \$8,322,150 \$8,630,030 \$9,95f Total Cost \$0 \$40,134,210 \$83,170,142 \$86,221,793 \$89,40f \$1,000 \$15,000		\$0		\$6.638.044		\$6,973,640	\$7,153,272
Matchable Tuition & Admin Cost \$0 \$4,014,760 \$8,322,150 \$8,630,030 \$8,950	- Matchable Trust Cost	\$0				\$7,864,233	\$8,060,402
Section Sect						\$8,950,740	\$9,287,760
SFY						\$89,406,066	\$92,735,286
SFY	D.D.:	F4 470/	E4 E00/	F4 F00/	F4 F00/	54 500/	54 500
SFY08						51.52% 50.00%	51.52% 50.00%
SF-Federal \$0 \$15,818,000 \$32,779,000 \$33,980,000 \$35,235 Total \$0 \$40,134,000 \$83,170,000 \$86,222,000 \$89,400 Mentorship - Non - Matchable \$0							
SFY08 SFY09 SFY10 SFY11 SFY10 SFY11 SFY10 SFY10 SFY11 SFY10 SFY10 SFY11 SFY10 SFY10 SFY10 SFY10 SFY11 SFY10 SFY1						\$54,172,000	\$56,190,000
Mentorship - Non - Matchable SFY08 SFY09 SFY10 SFY11 SFY1 New Workers of the Year: 0 12,836 26,497 27,366 21 50% of New Workers 0 6,419 13,249 13,684 14 New Workers Every 120 Days 0 2,111 4,355 4,499 4 Number of Mentors Needed @ 1:10 0 211 435 450 Required Training (12 Hours / Mentor) 0 2,532 5,220 5,400 5 Required Training Cost \$0,00 \$14,94 \$15,17 \$15,41 \$5* Total Training Cost \$0 \$37,834 \$79,209 \$83,190 \$81 10 Hours per Week / Mentor 0 2,110 4,350 4,500 4 Hourly Wage \$0,00 \$14,94 \$15,17 \$15,41 \$5* Total Mentoring Cost 0 109,720 226,200 234,000 24* Hourly Wage \$0,00 \$14,94 \$15,17 \$15,41 \$5* Total Mentoring Cost \$0 \$16,839,480 \$3,432,368 \$3,604,898 \$3,77* Total Cost Mentoring Program \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865 GF-Ederal \$0 \$0 \$5 \$5* Certification of New Workers - Matchable SFY08 SFY09 SFY10 SFY11 SFY1 New Workers 0 12,836 26,497 27,366 26* Certification Testing Cost / Worker 1 \$98 \$98 \$98 \$98 \$98 Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,776 GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,384 SFY08 \$1,257,928 \$2,596,706 \$2,681,868 \$2,776 Certification Cost \$0 \$1,257,928 \$2,596,700 \$2,681,868 \$2,776 Certification Cost \$0 \$1,257,928 \$2,596,700 \$2,681,868 \$2,776 Certification Cost \$0 \$1,257,928 \$2,596,700 \$2,681,868 \$2,776 Certification Cost \$0 \$1,290,000 \$1,341,000 \$1,384	ederal	\$0	\$15,818,000	\$32,779,000	\$33,980,000	\$35,234,000	\$36,545,000
New Workers for the Year:	ľ	\$0	\$40,134,000	\$83,170,000	\$86,222,000	\$89,406,000	\$92,735,000
50% of New Workers 0 6,419 13,249 13,684 14 New Workers Every 120 Days 0 2,111 4,355 4,499 4 Number of Mentors Needed @ 1:10 0 211 435 450 5 Required Training (12 Hours / Mentor) 0 2,532 5,220 5,400 5 Training Wage ¹⁰ \$0.00 \$14.94 \$15.17 \$15.41 \$' Total Training Cost \$0 \$37,834 \$79.209 \$83,190 \$83 10 Hours per Week / Mentor 0 2,110 4,350 4,500 24 Annual Hours 0 109,720 226,200 234,000 24 Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$' Total Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,775 Total Cost Mentoring Program \$0 \$1,677,000 \$3,511,500 \$3,688,008 \$3,866 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000						SFY12	SFY13
New Workers Every 120 Days 0 2,111 4,355 4,499 4,499 Number of Mentors Needed @ 1:10 0 211 435 450 Required Training (12 Hours / Mentor) 0 2,532 5,220 5,400 5 Training Wage ¹⁰ \$0.00 \$14.94 \$15.17 \$15.41 \$5 Total Training Cost \$0 \$37,834 \$79,209 \$83,190 \$8 10 Hours per Week / Mentor 0 2,110 4,350 4,500 24 Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$1 Total Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,77 Total Cost Mentoring Program \$0 \$1,677,314 \$3,511,577 \$3,688,008 \$3,86 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,66 GF-Ederal \$0 \$0 \$0 \$0 \$0 \$0 Certification of New Workers - Matchable SFY08 \$FY09 \$FY10 \$FY						28,275	29,231
Number of Mentors Needed @ 1:10						14,138	14,616
Required Training (12 Hours / Mentor) 0 2,532 5,220 5,000 5 Training Wage ¹⁰ \$0.00 \$14.94 \$15.17 \$15.41 \$' Total Training Cost \$0 \$37,834 \$79.209 \$83,190 \$83 10 Hours per Week / Mentor 0 2,110 4,350 4,500 4 Annual Hours 0 109,720 226,200 234,000 24 Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$' Total Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,775 Total Cost Mentoring Program \$0 \$1,677,314 \$3,511,577 \$3,688,008 \$3,86 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,86 GF-Federal \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,86 Certification of New Workers - Matchable \$540 \$1,677,000 \$3,511,000 \$3,688,000 \$3,86 Certification Testing Cost / Worker ¹¹ \$98 <t< td=""><td></td><td></td><td></td><td></td><td></td><td>4,648</td><td>4,805</td></t<>						4,648	4,805
Training Wage ¹⁰ \$0.00 \$14.94 \$15.17 \$15.41 \$7 Total Training Cost \$0 \$37,834 \$79,209 \$83,190 \$83 10 Hours per Week / Mentor 0 2,110 4,350 4,500 24 Annual Hours 0 109,720 226,200 224,000 24 Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$7 Total Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,775 Total Cost Mentoring Program \$0 \$1,677,014 \$3,511,577 \$3,688,008 \$3,866 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865 GF-Federal \$0 \$0 \$0 \$0 \$0 \$0 Total \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865 Certification of New Workers - Matchable \$5,700 \$7,000 \$3,511,000 \$3,688,000 \$3,865 Certification Testing Cost / Worker ¹¹ \$98 \$98		-				465	481
Total Training Cost \$0 \$37,834 \$79,209 \$83,190 \$81 10 Hours per Week / Mentor 0 2,110 4,350 4,500 2 Annual Hours 0 109,720 226,200 234,000 24 Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$* Total Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,77 Total Cost Mentoring Program \$0 \$1,677,001 \$3,511,577 \$3,688,008 \$3,86 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,86 GF-Ederal \$0 \$0 \$0 \$0 \$0 Total \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,86 Certification of New Workers - Matchable SFY08 \$FY09 \$FY10 \$FY11 \$FY1 New Workers 0 12,836 26,497 27,366 26 Certification Testing Cost / Worker ¹¹ \$98 \$98 \$98 \$98						5,580	5,772
10 Hours per Week / Mentor 0 2,110 4,350 4,500 4 Annual Hours 0 109,720 226,200 234,000 24* Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$* Total Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,77* Total Cost Mentoring Program \$0 \$1,677,314 \$3,511,577 \$3,688,088 \$3,864 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,86* GF-Ederal \$0 \$0 \$0 \$0 \$0 \$0 Total \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,86* Certification of New Workers - Matchable SFY08 SFY09 SFY10 SFY11 SFY1 New Workers 0 12,836 26,497 27,366 22* Certification Testing Cost / Worker 1 \$98 \$98 \$98 \$98 Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,77* GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,386*						\$15.63	\$15.85
Annual Hours 0 109,720 226,200 234,000 24 Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$1704 Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,775 Total Cost Mentoring Program \$0 \$1,677,314 \$3,511,577 \$3,688,088 \$3,864 GF-Federal \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865 GF-Federal \$0 \$0 \$1,257,000 \$3,511,000 \$3,688,000 \$3,865 GF-Federal \$0 \$0 \$1,2836 \$26,497 \$27,366 \$26,497	•					\$87,222	\$91,475
Hourly Wage \$0.00 \$14.94 \$15.17 \$15.41 \$7014 Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,775 Total Cost Mentoring Program \$0 \$1,677,314 \$3,511,577 \$3,688,088 \$3,864 \$3						4,650	4,810
Total Mentoring Cost \$0 \$1,639,480 \$3,432,368 \$3,604,898 \$3,775 Total Cost Mentoring Program \$0 \$1,677,314 \$3,511,577 \$3,688,088 \$3,868 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,868 GF-Federal \$0 \$0 \$0 \$0 \$0 Total \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,861 Certification of New Workers - Matchable SFY08 SFY09 SFY10 SFY11 SFY1 New Workers 0 12,836 26,497 27,366 24 Certification Testing Cost / Worker ¹¹ \$98 \$98 \$98 \$98 Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,770 GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,384						241,800	250,120
Total Cost Mentoring Program \$0 \$1,677,314 \$3,511,577 \$3,688,088 \$3,868 GF-State \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865 GF-Federal \$0 \$0 \$0 \$0 \$0 \$0 Total \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865 Certification of New Workers - Matchable SFY08 \$FY09 \$FY10 \$FY11 \$FY1 New Workers 0 12,836 26,497 27,366 28 Certification Testing Cost / Worker ¹¹ \$98 \$98 \$98 \$98 Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,770 GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,380	, ,					\$15.63	\$15.85
SF-State						\$3,779,647	\$3,963,898
Separation So	Cost Mentoring Program	\$0	\$1,077,314	\$3,511,577	\$3,000,000	\$3,866,869	\$4,055,373
Total \$0 \$1,677,000 \$3,511,000 \$3,688,000 \$3,865						\$3,867,000	\$4,056,000
Certification of New Workers - Matchable SFY08 SFY09 SFY10 SFY11 SFY11 New Workers 0 12,836 26,497 27,366 26 Certification Testing Cost / Worker ¹¹ \$98 \$98 \$98 \$98 Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,770 GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,388		• •	• -	* -	• -	\$0 \$3,867,000	\$0 \$4,056,000
SFY08 SFY09 SFY10 SFY11 SFY10	ı	φU	\$1,077,000	\$3,311,000	\$3,000,000	\$3,007,000	\$4,030,000
New Workers 0 12,836 26,497 27,366 26 CertificationTesting Cost / Worker ¹¹ \$98 \$98 \$98 \$98 Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,776 GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,381	ification of New Workers - Matchable						
CertificationTesting Cost / Worker ¹¹ \$98 \$98 \$98 \$98 Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,770 GE-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,380						SFY12	SFY13
Total Certification Cost \$0 \$1,257,928 \$2,596,706 \$2,681,868 \$2,770 GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,380						28,275	29,231
GF-State \$0 \$629,000 \$1,299,000 \$1,341,000 \$1,386	•	*	\$98		•	\$98	\$98
	Certification Cost	\$0	\$1,257,928	\$2,596,706	\$2,681,868	\$2,770,950	\$2,864,638
	State	\$0	\$629,000	\$1,299,000	\$1,341,000	\$1,386,000	\$1,432,000
GF-Federal \$0 \$029,000 \$1,296,000 \$1,341,000 \$1,36	-ederal	\$0	\$629,000	\$1,298,000	\$1,341,000	\$1,385,000	\$1,432,000
						\$2,771,000	\$2,864,000

Interpreters

		\$16,776,000	\$34,238,000	\$35,482,000	\$36,780,000	\$38,138,00
Total Object N Costs		\$27,267,000	\$55,511,000	\$57,581,000	\$59,735,000	\$61,988,00
TOTAL	\$0	\$44,302,000	\$89,990,000	\$93,304,000	\$96,756,000	\$100,367,00
GF-Federal	\$0	\$16,909,000	\$34,362,000	\$35,606,000	\$36,904,000	\$38,262,00
GF-State	\$0	\$27,393,000	\$55,628,000	\$57,698,000	\$59,852,000	\$62,105,00
	SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Grand Total All Costs						
Grand Total All Costs						
Total	\$0	\$259,000	\$241,000	\$241,000	\$241,000	\$241,00
GF-Federal	\$0	\$133,000	\$124,000	\$124,000	\$124,000	\$124,00
GF-State	\$0	\$126,000	\$117,000	\$117,000	\$117,000	\$117,0
	ΨΟ	\$200,000	Ψ2,000	Ψ2,000	Ψ=,500	Ψ2.1,0
Total FTE Cost	\$0	\$259,000	\$241,000	\$241,000	\$241,000	\$241,0
Office Assistant 3 (1 FTE) ¹⁷	\$0 \$0	\$66,000	\$60,000	\$60,000	\$60,000	\$181,0
WMS Band 2 Program Manager (2 FTEs) ¹⁶	SFY08 \$0	SFY09 \$193,000	SFY10 \$181,000	SFY11 \$181,000	SFY12 \$181,000	SFY13 \$181,0
	SFY08	CE)/00	CEV/10	CEV/11	CEV42	CEV/10
FTE Cost - Matchable						
Total	\$0	\$503,000	\$0	\$0	\$0	
GF-Federal	\$0	\$169,000	\$0	\$0	\$0	
GF-State	\$0	\$334,000	\$0	\$0	\$0	
	**	*****	**	**	**	
otal Translation Cost	\$0 \$0	\$503,250	\$0 \$0	\$0 \$0	\$0 \$0	
Ion-Matchable Advanced / Optional Trng Cost	\$0	\$165,000	\$0	\$0	\$0	
Ion-Matchable Advanced / Optional Training Cost Ion-Matchable Advanced / Optional Trng Hours ¹⁵	0	\$103,123 40	0	0	0	
Matchable Advanced / Optional Triig Hours	\$0	\$103,125	\$0	\$0	\$0	
otal Advanced / Optional Training Hours ¹⁵ Matchable Advanced / Optional Trng Hours ¹⁵	0	65 25	0	0	0	
Matchable Continuing Ed Cost	\$0	\$0 65	\$0	\$0	\$0	
Matchable Continuing Ed Hours ¹⁵	0	0	0	0	0	
Matchable Entry Level Cost	\$0	\$235,125	\$0	\$0	\$0	
Matchable Entry Level Hours ¹⁵	0	57	0	0	0	
Franslation Rate / Hour ¹⁴	\$4,125.00	\$4,125.00	\$4,125.00	\$4,125.00	\$4,125.00	\$4,125.
	SFY08	SFY09	SFY10	SFY11	SFY12	SFY13
Translation						
Total	\$0	\$471,000	\$471,000	\$471,000	\$471,000	\$471,0
GF-Federal	\$0	\$160,000	\$161,000	\$161,000	\$161,000	\$161,0
GF-State	\$0	\$311,000	\$310,000	\$310,000	\$310,000	\$310,0
	•	Ţ, 200	Ţ, 200	Ţ, _0 0	Ţ, 200	·, -
Total Interpreter Cost	\$0	\$471,200	\$471,200	\$471,200	\$471,200	\$471,2
Non-Matchable Advanced / Optional Trng Cost	\$0	\$150,442	\$150,024	\$149,568	\$149,150	\$148,7
Non-Matchable Advanced / Optional Tring Hours ¹³	0	3,959	3,948	3,936	3,925	3,9
Matchable Advanced / Optional Trng Hours ¹³ Matchable Advanced / Optional Training Cost	0 \$0	2,541 \$96,558	2,552 \$96,976	2,564 \$97,432	2,575 \$97,850	2,5 \$98,2
Total Advanced / Optional Training Hours	0	6,500	6,500	6,500	6,500	6,5
Matchable Continuing Ed Cost	\$0	\$7,600	\$7,600	\$7,600	\$7,600	\$7,6
Matchable Continuing Ed Hours ¹³	0	200	200	200	200	2
Matchable Entry Level Cost	\$0	\$216,600	\$216,600	\$216,600	\$216,600	\$216,6
Matchable Entry Level Hours ¹³	0	5,700	5,700	5,700	5,700	5,7
nterpreter Rate / Hour ¹²	\$0.00	\$38.00	\$38.00	\$38.00	\$38.00	\$38.

ADSA
O:\Legislative Processes\2007\Fiscal Notes\Final Attachments\SB 6066R.xls Page 4 of 7 DEM

<u>Assumptions</u>

¹See "Workforce Calcs" tab for calculations.

²From December 2006 SEIU Blue Print Report, except DDD Community Residential, which is from Annual Staffing Survey for 2006.

3 From updated Home Care Wage Model received from Central Budget Office 2/26/07 with the exception of AFH, BH, and DDD Community Residential. AFH & BH rate is rate currently included in rate model. DDD Community Residential rate is the average of the three current statewide rates for King, Metropolitan, and Non-Metropolitan Counties.

⁴For In-Home settings additional hours are not authorized for when a client's worker attends training. In residential settings, 100% replacement worker assumption is based on client safety requirement to maintain adequate ratio of caregivers to clients

These hours only apply to IP and Agency Workers, and the hours come from the Home Care Worker Wage Model. These hours (if provided by a union represented provider), plus the total net training hours are multiplied by the \$.33th requested by SEIU to come up with the amount that would go to the trust.

⁶\$0.33 from December 2006 SEIU Blue Print Report.

⁷Based on average of metropolitan and rural tuition rates plus 5% admin.

⁸The 65 hours of Advanced / Optional training that has been identified by the Union includes such items as adult education and career counseling. While these may enhance the career of the provider, they are not part of providing an approved service to a Medicaid eligible consumer and therefore not eligible for Federal match. Any Advanced / Optional training

provided for non-union workers and not administered by the trust would be selected using criteria that retains Federal match eligibility. It is important to note that there is evidence from recent rulings by DHHS regarding state plan amendments from other states that any funding which is administered through a partnership or trust is also not

considered a service to an eligible consumer and is therefore not matchable. This calls into question not only the voluntary 65 hour training, but all training provided by the trust. In this fiscal note we have assumed matching Federal funds on the State contributions to the trust calculated on the total provided hours proportional to the % of the total net training hours provided by the trust that are for entry level and continuing education hours. If these funds were determined not FFP eligible, the GF-S cost would increase by approximately \$20M from FY09 - FY13.

9Mentorship is not a service to a Medicaid eligible client and is therefore not eligible for Federal match. New workers are eligible for 1 hour of mentoring per week for the 1st 120 days, maximum ratio of mentor to mentees is 1:10.

Assuming each mentor will work with 10 mentees for 4 months, then a new group of 10; each mentor will mentor 30 mentees per year. There is no history on which to base a definitive estimate on the # of workers who will seek mentoring, so for the purpose of this fiscal note we will assume 50%.

¹⁰IP Estimated wage from updated Home Care Wage Model received from Central Budget Office 2/26/07 + \$1/hr.

11 Based on cost of Nursing Assistant Certified (NAC) testing.

¹²Based on billings from SFY07, the statewide average hourly rate is \$38.

13 Total hours calculated by multiplying the approximate number of classes where interpreters were required last year x the net number of hours. Matchable vs. non-matchable hours determined based on total number of training hours provided to union vs. non-union providers.

¹⁴Translation rate per hour based on the cost of translating RFOC into 5 languages (\$116,000/28 hours = \$4,143/Hr).

15 Matchable vs. non-matchable hours determined based on total number of training hours provided to union vs. non-union providers.

16 Will require an additional two HCS WMS Band 2 Program Managers. 1.0 FTE curriculum developer will be responsible for developing additional 122 hours of curriculum for non-union represented workforce. This includes organizing and holding stakeholder meetings, incorporating feedback, conducting research, creating, editing, and formatting curriculum;

piloting curriculum and making changes as necessary, organizing and approving trainers across the State. 1.0 FTE to develop certification process for union and non-union workforce. Will be responsible for development of Certification test; piloting, ensuring reliability of test; identifying, setting up, and providing 375 testing sessions at 20 testing sites

across the state to meet potential demand; adminstering tests and monitoring of the testing process. Involvement in meetings, documentation of business requirements, and development of Learning Management System (LMS), or other system if LMS will not meet business need, to track training completed by workforce for certification; develop and implement rules for the certification process, participation and maintenance on the registry including due process. Both additional FTEs will be necessary as long as the training and certification requirements for non-represented along with the certification requirement for represented workers exist.

17 Office Assistant 3 primary responsibilities are related to the certification process, data entry and reports. Will enter data into the certification requirement for progresented along with the certification requirement for represented workers exist.

These estimates do not include the costs for development of a system to track providers' training or certification information. It is assumed at this time that the LMS will be able to meet the tracking and monitoring needs that would result if this bill were to become law. If the LMS is not developed, or for any reason cannot meet ADSA's needs to track providers' training & certification information, a different system would need to be developed, which would have significant fiscal impact.

These estimates do not include costs for the 6 month Start-up phase for the Union Training Network referenced in the Blue Print Report. These costs were not estimated in the report, so they are have not been included here.

FTE Summary

	FY08	FY09	FY10	FY11	FY12	FY13
Α	54,996	197,996	197,996	197,996	197,996	197,996
В	15,564	57,564	57,564	57,564	57,564	57,564
E	11,748	47,748	47,748	47,748	47,748	47,748
G	1,800	12,800	12,800	12,800	12,800	12,800
J	8,200	25,640	7,640	7,640	7,640	7,640
TZ	948	3,948	3,948	3,948	3,948	3,948
Total	93,256	345,696	327,696	327,696	327,696	327,696

	SFY08	SFY09	Bien 07/09	Bien 09/11	Bien 11/13	
Avg FTEs Staff Months	1 12					
Object						
Α	54,996	54,996	109,992	109,992	109,992	
В	15,564	15,564	31,128	31,128	31,128	
C		-	-	-	-	
EA	7,044	7,044	14,088	14,088	14,088	
EB	-	4 200	-	- 0.040	- 0.040	
ED	4,320	4,320	8,640	8,640	8,640	
EF EG	-	-	-	-	-	
EL	-	-	-	-	<u>-</u>	
EN	384	384	- 768	- 768	- 768	
EP	-	-	700	700	700	
ER	_	_	_	_	_	
EZ	_	_	_	_	_	
E Total	11,748	11,748	23,496	23,496	23,496	
G	1,800	1,800	3,600	3,600	3,600	
J	8,200	1,640	9,840	3,280	3,280	
N	-	-	-	-	-	
Р	-	-	-	-	-	
S	-	-	-	-	-	
TE	-	-	-	-	-	
TZ	948	948	1,896	1,896	1,896	
Total Obj	93,256	86,696	179,952	173,392	173,392	
Funds						
001-1 001 STATE	60,256	56,696	116.052	113,392	113,392	
001-1 001 STATE	1,000	1,000	116,952 2,000	2,000	2,000	
001-2 601 SSD1		3,000	7,000	6,000	6,000	
001-A 563 T4D SUP		4,000	8,000	8,000	8,000	
001-A 658 T4E FOST	•	3,000	6,000	6,000	6,000	
001-C 19U T19 ADMI		19,000	40,000	38,000	38,000	
Total Funds	93,256	86,696	179,952	173,392	173,392	
Federal/Other	33,000	30,000	63,000	60,000	60,000	
State-GFS	60,256	56,696	116,952	113,392	113,392	
State-GI S	00,230	30,090	110,932	113,392	113,392	
Total Fede	9 0.35	0.35	0.35	0.35	0.35	
State %	0.65					
_	FY08	FY09	FY10	FY11	FY12	FY13
St	\$60,256	\$27,449,696	55,684,696	57,754,696	59,908,696	62,161,696
Federal	33,000	16,939,000	34,392,000	35,636,000	36,934,000	38,292,000

Individual State Agency Fiscal Note

Bill Number: 6066 SB Title: Training of care providers	Agency:	302-Home Care Quality Authority
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Part I: Estimates

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Χ	No Fiscal Impact

The cash receipts and expenditure estimates on this page represent the most likely fiscal impact. Factors impacting the precision of these estimates, and alternate ranges (if appropriate), are explained in Part II.

and anemale ranges (y appropriate), are explained in 1 art 11.

Check applicable boxes and follow corresponding instructions:
If fiscal impact is greater than \$50,000 per fiscal year in the current biennium or in subsequent biennia, complete entire fiscal note form Parts I-V.
If fiscal impact is less than \$50,000 per fiscal year in the current biennium or in subsequent biennia, complete this page only (Part I).
Capital budget impact, complete Part IV.
Requires new rule making, complete Part V.

Legislative Contact:		Phone:	Date: 02/18/2007
Agency Preparation:	Debra Trickler	Phone: 360-664-7703	Date: 02/26/2007
Agency Approval:	Debra Trickler	Phone: 360-664-7703	Date: 02/26/2007
OFM Review:	Eric Mandt	Phone: 360-902-0543	Date: 02/26/2007

Request # -1

Form FN (Rev 1/00) 1 Bill # <u>6066 SB</u>